January 2019

Dear Mr Burrows,

On behalf of amora Health Case, I want to
Express my sincerest sympathy for what
you and your family have endured over
the past decade. We are truly severy for
everything you've trad to contend withwithin our organization and beyond.

Your love for and commetment to your
two ther is impering and I command you
for using your voice and tolent to highlight
the challenges in navigating the amplexities
of the U.S. health case apolem.

as an industry and as a provider, we must do better to improve and simplify the health care expenence. One of the key communication and I regret we clearly let you and your family down in this arena. As a coo and as a physician, I am tirely humbled by your story and I want you to know that our organization

is committed to learning from your experience.

Our top priority is providing the safest, highest quality care to those we are priveleged to serve. Nothing is more important to is.

You and your family continue to be in my thoughts and prayers

Warnest regards, Nich Turliel ud